

1995 Fellow of the Australian and New Zealand College of Anaesthesia (Honorary).

III. AWARDS AND DISTINCTIONS

- 1971 Cominco Scholarship
- 1972 Cominco Scholarship
- 1973 Society of Chemical Industry Award
National Research Council Scholarship
- 1976 Haigh Clinic Bursary
- 1986 Detweiler Scholarship (RCPSC). Department of Anesthesia, Mayo Clinic, Rochester, MN.
- 1989 Winner, Best Video Production, Canadian Anaesthetists' Society Annual Meeting, Ottawa. Title: "Your Anaesthetic".
- 1995 Elected to fellowship by the Australian and New Zealand College of Anaesthetists.
- 1995 Ellis Gillespie Lecturer, Australian and New Zealand College of Anaesthetists

IV. ACADEMIC APPOINTMENTS

Clinical

- 1982 Staff Anaesthetist, Grace Hospital, Vancouver, B.C.
- 1983 - 1986 Staff Anaesthetist, Alberta Children's Hospital
- 1983 to Present Staff Anaesthetist, Foothills Hospital; Tom Baker Cancer Clinic, Calgary, Alberta

Academic

- 1982 Clinical Instructor, Department of Anaesthesia, University of British Columbia
- 1984 - 1985 Clinical Assistant Professor and Associate Director, Residency Training Program, Department of Anaesthesia, University of Calgary
- 1985 - 1988 Clinical Assistant Professor and Director, Residency Training Program, Department of Anaesthesia
- 1988 - 1989 Assistant Professor and Director, Residency Training Program Department of Anaesthesia
- 1989 - 1991 Assistant Dean (Undergraduate Education)
- 1991 - 1992 Associate Professor and Acting Director, Department of Anaesthesia, Foothills Hospital, and Acting Chairman, Department of Anaesthesia, U of C
- 1992 - 1996 Director, Department of Anaesthesia, Foothills Hospital
- 1992 - 1998 Chairman, Department of Anaesthesia, U of C
- 1996 - 1998 Regional Clinical Department Head, Anesthesia, CRHA
- 1996- 2011 Professor, Department of Anaesthesia, University of Calgary

2002 - 2011	Professor, Department of Community Health Sciences, University of Calgary
2005 - 2009	Adjunct Professor, Department of Health Information Sciences, University of Victoria
2009 - Present	Adjunct Professor, Department of Anaesthesia and Pain Management, Faculty of Medicine & Dentistry, and the School of Public Health, University of Alberta
2012 - Present	Adjunct Professor, Departments of Anesthesia and Community Health Sciences, University of Calgary
2014 - Present	Adjunct Professor, Royal Roads University
2017 - Present	Professor Emeritus, Departments of Community Health Sciences and Anesthesia, University of Calgary

V. EDUCATIONAL ACTIVITIES

1. Undergraduate

1983 - 1998	Coordinator, Anaesthesia Clerkship Program, The University of Calgary
1985 - 1996	Contributor to Neuroscience Course (1 lecture/year)
1985 - 2008	Faculty Advisor for Medical Students
1989 - 1991	Assistant Dean, Undergraduate Medical Education
1989 - 1993	Chairman, Integrative Course (and tutor)
1989 - 1993	Examiner, Bridging Examination
1993 - 1995	Examiner, Medical Council of Canada, LMCC Part II

2. Postgraduate

1983 - 1985	Assistant Director, Residency Programme Department of Anaesthesia
1983 - 1998	Member, Residency Training Committee
1985 - 1989	Residency Program Director, Department of Anaesthesia
1988 - 1993	Coordinator, Cardiovascular Block of Core Program
1988 - 1993	Coordinator, Cardiovascular Anaesthesia rotation
2014 - 2015	Lecturer, SPH603, Talking to Decision Makers, School of Public Health, University of Alberta
2015	Lecturer, MDCH 660, Talking to Decision Makers, Community Health Sciences, University of Calgary
2014 - present	Executive in Residence. Master of Arts in Health Leadership. Royal Roads University
2016	Lecturer, MDCH 663, Healthcare Managers and Health Economics, University of Calgary
2016	Lecturer, MDCH 666, Organization and Service Delivery: Policy Issues, University of Calgary

2016	Lecturer, POLS 326, Accountability in Healthcare, University of Alberta
2016	Course coordinator, SPH 561, Topics in Health System Leadership, University of Alberta
2016 - Present	Mentor, Fellowship in Health System Improvement, School of Public Health, University of Alberta

3. Continuing Medical Education

1985 - 2001	Member, Society for Education in Anaesthesia (SEA)
1989 - 1992	Meeting Organization Committee of SEA
1990	Abstract Coordinator for SEA
1990	Alternate Coordinator 1991 Spring Meeting SEA, Quebec City, Quebec
1992	Organizer, 1992 Spring Meeting SEA, White Sulphur Springs, West Virginia
1992 - 1994	Consultant to Medical Information Service, The University of Calgary
1992	Abstract Coordinator for Spring SEA meeting
1992 - 1993	Board member, SEA
1992 - 1993	Chairman, Education Committee, SEA

VI. ADMINISTRATIVE RESPONSIBILITIES

1. Department of Anaesthesia, University of Calgary

1985 - 1998	Executive Committee
1985 - 1998	Appointments Committee
1985 - 1998	Residency Training Committee
1986 - 1992	Director, Cardiac Anaesthesia (included start of new open heart surgery unit at Foothills Hospital)
1987 - 1998	Coordinator, Annual Department Retreat
1991 - 1992	Acting Director
1992 - 1998	Director

2. Cumming School of Medicine, University of Calgary

1985 - 1989	Graduate Clinical Education Committee
1988 - 1990	Executive Faculty Council
1989 - 1992	Curriculum Committee
1989 - 1991	Assistant Dean (Undergraduate Medical Education)
1989 - 1991	Director, Medical Photographics Unit
1989 - 1993	Chairman, Integrative Course
1989 - 1999	Medical Education Research Group
1989 - 1990	Search Committee for Division Chief, CVT Surgery

1990 - 1991	Search Committee for Department Head, Anaesthesia
1991 - 1994	Chairman, Nominating Committee
1992 - 1998	Chairman, Department of Anaesthesia
1993	Member, Review Committee, Chair, Department of Obstetrics & Gynecology
1995	Member, Review Committee, Chair, Department of Medicine
1995 - 1997	Member, Executive Faculty Council
1998 - 2002	Member, Planning and Priorities Committee
2014 - present	Advisor, CSM Senior Leadership Program, CSM and Haskayne School of Management
2014 - present	Member, Fund Development Committee

3. Association of Canadian University Departments of Anaesthesia (ACUDA)

1985 - 1989	Education Subcommittee
1993 - present	Education Subcommittee
1992 - 1998	Management Committee

4. Royal College of Physicians and Surgeons of Canada

1988 - 1989	Specialty Committee (Anesthesia) - corresponding member
1988 - 1996	Oral Examination Committee (Anesthesia)
1988 - 1998	Written Examination Committee - Corresponding member (Anesthesia)
1993 - 1996	Chairman, Oral Examination Committee (Anesthesia)
1993 - 1996	Ex-officio Member, Specialty Committee, (Anesthesia)
1993 - 1995	Member, Written Test Committee
1994	Representative to the Council of Reciprocating Examination Boards in Anesthesia - CERIBA
1996 - 1999	Chair, Specialty Committee (Anesthesia)

5. Foothills Hospital

1988 - 1991	Member, Patient Education Committee and CCTV Subcommittee
1988 - 1990	Member, Bylaws Committee
1991 - 1995	Member, Medical Advisory Committee
1991 - 1995	Member, Department Heads' Committee
1991 - 1995	Member, Operating Room Committee
1991 - 1995	Member, Surgical Division Chiefs Committee, Department of Surgery
1991 - 1994	Member, Joint Conference Committee
1991 - 1998	Member, Cardiac Surgery Management Committee

1991 - 1998 Editor, Awareness, (departmental newsletter)
1992 - 1993 Vice-Chair, Department Head Group Executive Committee
1992 - 1996 Member, Executive, Medical Advisory Committee
1992 - 1995 Member, Quality Improvement Committee
1992 - 1994 Chairman, Quality Improvement Committee (subcommittee of Operating Room Committee)
1992 - 1998 Chairman, Patient Care Review Committee (Ad Hoc)
1992 - 1995 Chairman, Hospital Quality Improvement Committee
1992 - 1994 Member, Respiratory Therapy Advisory Committee
1993 Member, Selection Advisory Committee, President's Search Committee, Foothills Hospital
1993 - 1994 Chairman, Department Heads' Group
1993 - 1994 Acting Chair, Operating Room Committee
1993 - 1994 Member, Surgical Stream Committee
1993 - 1998 Member, Operating Room Executive Committee
1993 Member, Advisory Committee, Presidential Search, Foothills Hospital.
1993 Member, Advisory Panel, Search for Vice-President Clinical Development and Research
1993 Member of review committee for Chair of Obstetrics and Gynecology, Foothills Hospital.
1993 - 1994 Deputy Chair, Preadmission Clinic Task Force
1994 - Member, Preadmission Clinic Steering Committee
1994 Member, Advisory Panel, Search for Director, Human Resources, Foothills Hospital
1994 - 1995 Member, Health Intelligence Stream
1994 Member, City wide Operating Room working and steering committees
1994 Member, Working Committees for Cardiovascular and Trauma Programs
1994 Chair, MAC subcommittee to review the TDS 7000 computer system

6. Calgary Health Region

1995 Member, City Wide Surgical Executive and Core Group
1996 Interim Department Head, Anaesthesia
1996 Member, RFP Committee, Ophthalmology
1996 Member, RFP Committee, Pregnancy Termination
1996 Member, RFP Committee, ENT, Arthroscopy
1996 Member, Surgical Advisory Committee, Ophthalmology
1996 - 1999 Member, Medical Advisory Board (MAB)
1996 Member, Critical Issues Subcommittee

1996 - 1998	Chair, City Wide Anaesthesia Department Executive
1998 - 1999	Senior Medical Officer (Senior Medical Administrator for Foothills Medical and Peter Lougheed Centres)
1999 - 2001	Senior Operating Officer (post later renamed to Vice President), Foothills Hospital
2001 - 2001	Medical Director, Physician Remuneration and Leadership Renewal
2001 - 2002	Deputy Chief Medical Officer
2002 - 2004	Vice President and Chief Information Officer
2004 - 2008	Executive Vice President and Chief Clinical Officer (Chief Operating Officer)
2008 - 2008	President and Chief Operating Officer, Calgary Health Region

7. College of Physicians and Surgeons of Alberta

1998 - 2002	Member, Medical Facilities Assessment Committee
2003 - 2005	Member, Medical Informatics Committee

8. Ministry of Health, Province of Ontario

1998 - 2000	Member, Relative Value Guide Expert Reference Committee
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9. Ministry of Health and Wellness, Province of Alberta

2002 - 2004	Commissioner, Health Services Utilization and Outcomes Commission
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10. Other Boards

2004 - 2009	Institute of Health Economics, Province of Alberta
2004 - 2005	Health Quality Council of Alberta
2006 - 2009	Calgary Health Trust
2007 - 2008	Calgary Marathon Society
2005 - 2006	Imagine Calgary Panelist, City of Calgary
2007 - 2013	Canadian Institute of Health Information (CIHI) and Chair of Governance Committee
2012 - 2013	Institute of Health Economics, Province of Alberta
2011 - 2017	Wellspring, Edmonton
2014 - present	Wellness Alberta
2014 - present	Campaign Cabinet (Major Gifts Committee) United Way Edmonton
2014 - present	Advisory Board, O'Brien Institute of Public Health
2014 - present	Network Partners, Canadian Health Leaders Network (CHLNet) and subcommittees
2015 - 2017	Calgary Health Trust and Governance and Government Relations Committees
2015 - present	Tenet I2C, Advisory Board, University of Calgary
2015 - present	Telemr, Advisory Board

2016 Wellspring Edmonton, co-organizer of the Allard Inaugural Lecture. Speaker: Dr Siddhartha Mukherjee
2017 - Present Board Member, Boyle Maculey Health Centre, Edmonton
2017 - Present Advisory Board Member, Alberta Bone and Joint Institute

11. Alberta Health Services

2008 - 2009 Chief Operating Officer, Urban
2009 - 2010 Executive Vice President, Quality and Service Improvement
2010 - 2011 Acting President and CEO
2011 - 2013 President and CEO

12. Calgary Health Trust

2017 - Present President and CEO

VII. PROFESSIONAL ACTIVITIES

1. Membership in Professional Societies

1983 - present Canadian Medical Association
1983 - present Royal College of Physicians and Surgeons of Canada
1985 - 2001 Society for Education in Anesthesia
Society of Cardiovascular Anesthesiologists
1991 - 2001 American Society for Regional Anaesthesia
1991 - present American College of Physician Executives
1995 - present Australian and New Zealand College of Anaesthesia
2001 - 2005 Calgary Chamber of Commerce

2. Professional Service

1987 - 2001 Guest Reviewer:
Canadian Journal of Anaesthesia
Academic Medicine
Manning Award Foundation (1995 - 2000)
1989 - 1993 Meeting Committee, Society for Education in Anaesthesia
1989 - 1993 Medical Director, Perfusion Program, Foothills Hospital in conjunction with Michener Center, Toronto
1992 Invited grant reviewer, Medical Research Council of Canada
1993 Consultant, Disciplinary Hearing, College of Physicians and Surgeons of Alberta
1994 - 1998 Coordinator of "Clinical Anaesthesia File" series for the Canadian Journal of Anaesthesia

- 1994 Consultant, Remote Consultative Network,
University of Calgary
- 1995 Grant reviewer for Physician Service Corporation
(Ontario)
- 1995 Member, Clinical Advisory Board, Janssen
Pharmaceuticals, Mississauga, Ontario
- 1995 Member, Scientific Affairs Committee, Canadian
Anaesthetists' Society
- 1995 Convenor, Education, World Congress of Anesthesiology
2000
- 2014 - Reviewer, PRIHS Grant Panel, Alberta Innovates Health
Solutions, Edmonton
- 2014 - Add hoc reviewer, Canadian Journal of Physician
Leadership
- 2015 - Editorial board member, Healthcare Management Forum

VIII. RESEARCH SUPPORT

June 1988	Dupont Pharmaceuticals	\$13,000.00
June 1988	Dept. of Anaesthesia Research Fund	\$5,000.00
June 1988	ICI Pharma	\$20,000.00
Oct. 1989	Foothills Foundation	\$5,300.00
Dec. 1991	Dupont Pharmaceuticals	\$2,500.00
May 1994	Foothills Foundation	\$2,400.00
2005-2007	Coapplicant AHFMR "Utilization of Health Research in Acute Care Settings in Alberta"	\$150,000.00

IX. INVITED ADDRESSES (Academic only)

- 1986 "Vecuronium" Calgary Anaesthetists' Society
- 1987 "Do they still use succinylcholine?" Homecoming Symposium, University of
Calgary
- 1987 "EEG monitoring in the operating room" Department of Anaesthesia Rounds
Foothills Hospital
- 1987 "Current ACLS Standards" University of Calgary Seventh Annual Anaesthetic
Symposium
- 1989 Invited speaker: Alberta Division of American College of Surgeons. Kananaskis,
November 1989. Topic: Curriculum Problems
- 1989 Winner, best video production, Canadian Anaesthetists' Society Annual
Meeting, June 1989, Ottawa. Title: "Your Anaesthetic"
- 1989 Invited speaker: Canadian Anaesthetists' Society Annual Meeting, June 1989,
Ottawa. Difficult airway problems forum.
- 1989 Four faculty development workshops on "Problem-based learning", Faculty of
Medicine, University of Calgary.
- 1990 Four faculty development workshops on "Problem-based learning", Faculty of
Medicine, University of Calgary.

- 1990 "Predictors of Clinical Competence in family practitioners." Medical Education Research Group, February, 1990 (with Dr. Penny Jennett and Dr. Henry Mandin).
- 1991 "Effect of tutor expertise on the outcomes of PBL." Medical Education Research Group, February, 1990 (with Dr. Penny Jennett and Dr. Henry Mandin).
- 1991 "Monoamine oxidase inhibitors" Canadian Anaesthetists' Society Annual Meeting, June 1991
- 1991 Resident Forum; Canadian Anaesthetists' Society Annual Meeting, June 1991
- 1991 "Anaesthesia and Education - 1991" SEA, Annual Spring Meeting, June 1991
- 1991 "Research in Anaesthesia Education" SEA, Annual Spring Meeting, June 1991
- 1991 "Validity of Oral Examinations" Oral Examinations Committee in Anaesthesia, RCPSC, Winnipeg, June 1991.
- 1992 "Anaesthesia and Education - 1992," Visiting Professor, Toronto Western Hospital, Toronto
- 1992 "Anaesthetic accidents," Visiting Professor, Academy of Medicine, Toronto
- 1992 "Postgraduate training in Anaesthesia - 1992," Visiting Professor, Anesthesia Residents' Day, University of Alberta
- 1992 "Anaesthesia and the Difficult airway," platform address, Canadian Anaesthetists' Society annual meeting, Toronto
- 1992 "Unexpected hypoxia during Anaesthetics," Case Presentation and discussion. Canadian Anaesthetists' Society Annual Meeting, Toronto
- 1992 "Anaesthesia and Education - 1992 - A literature review," Society for Education in Anaesthesia, Annual Spring meeting, West Virginia
- 1992 "Problem-based learning in postgraduate anesthesiology," Society for Education in Anesthesia, Annual Spring meeting, West Virginia
- 1992 "The Ideal Oral Examination Candidate," (Video production) for Royal College of Physicians and Surgeons of Canada
- 1992 "Investigation of anaesthetic disasters" Department of Anaesthesia Rounds Foothills Hospital
- 1992 "Problem-based learning" Neuroscience Course faculty members
- 1993 "Rare endocrinopathies and anaesthesia" Department of Anaesthesia Rounds Foothills Hospital
- 1993 "Quality Improvement," Department of Medicine, Foothills Hospital
- 1993 "Quality Improvement," Retreat, Department of Anaesthesia, Alberta Children's Hospital
- 1993 "Problem-based learning" Reproduction Course faculty members
- 1993 "Effect of tutor content expertise on problem-based learning." Workshop presented at the Western Group on Educational Affairs, American Association of Medical Colleges, Asilomar, California. (Co-presenters: Dr. H. Mandin, Dr. P. Harasym)
- 1994 "Airway assessment." Anaesthesia Update 1994. University of Calgary. Banff, Alberta.
- 1994 "Resident selection: Literature review." Society for Education in Anaesthesia. Charleston, South Carolina.
- 1994 "Anaesthesia and education: A Canadian perspective" Society for Education in Anaesthesia. Charleston, South Carolina.
- 1994 "Implementation of a Quality Improvement Program in a Canadian Academic Medical Center" Second Biennial International Conference on Advances in Management. Calgary.
- 1995 "Quality and Anaesthesia" Vancouver General Hospital, (Visiting Professor).

- 1995 "Anaesthesia Oral Examinations" Childrens' Hospital of British Columbia (Visiting Professor).
- 1995 "Health Care Reform and Anaesthesia" Vancouver General Hospital, (Visiting Professor).
- 1995 "Quality and Anaesthesia" Victoria Hospital Society, Victoria, B.C.
- 1995 "Quality and Anaesthesia" Royal Columbian Hospital, New Westminster, B.C.
- 1995 "Quality and Anaesthesia" Grand Rounds, Royal Victoria Hospital, Montreal, Visiting Professor, McGill University.
- 1995 "Health care restructuring and budget restraint." Council of Physicians, Dentists and Pharmacists, Montreal General Hospital.
- 1995 "Anaesthesia Oral Examinations" Resident Seminar, McGill University
- 1995 "Carotid endarterectomy." Australian and New Zealand Annual Scientific Meeting, Townsville, Queensland.
- 1995 "Health Reform and Anaesthesia." Ellis Gillespie Lecture. Australian and New Zealand College of Anaesthesia, Annual Scientific Meeting, Townsville, Queensland.
- 1995 "The Health Economist's Viewpoint" Australian and New Zealand College of Anaesthesia, Annual Scientific Meeting, Townsville, Queensland.
- 1995 "Global Assessment Scales and Resident Evaluation" Australian and New Zealand College of Anaesthesia, Annual Scientific Meeting, Townsville, Queensland.
- 1995 "Regional Anaesthesia and Cardiac Surgery." Australian and New Zealand College of Anaesthesia, Annual Scientific Meeting, Townsville, Queensland.
- 1995 "So you want some more equipment, do you?" Annual CME Meeting, Sydney, Australia.
- 1995 "When things go wrong" Annual CME Meeting, Sydney, Australia.
- 1995 "Health Reform and Anaesthesia." Regional Anaesthesia Meeting, Auckland, New Zealand.
- 1995 "The anaesthetist and healthcare reform." Manitoba Anaesthetists' Society.
- 1995 "Quality assurance. Is it worth it?" University of Manitoba (Visiting Professor). Royal College of Physicians and Surgeons of Canada Lecture.
- 1995 "Operating Room Management." University of Manitoba.
- 1995 "The Oral Examination." University of Manitoba.
- 1996 "Thoracic Trauma." Trauma and the Anaesthetist. C.M.E. Course, The University of Calgary, Banff.
- 1996 "Quality Assurance." World Congress of Anesthesia, Sydney.
- 1996 "Continuous Evaluation" World Congress of Anesthesia, Sydney
- 1997 "The oral examination" Winterlude, University of Ottawa.
- 1997 "Quality Assurance - Can we afford it?" Winterlude, University of Ottawa.
- 1997 "Quality Assurance - Can we afford it?" Regina, Bev Leitch Day, Saskatchewan Division of the Canadian Anaesthetists' Society.
- 1997 "How can we afford to buy new equipment?" Regina, Bev Leitch Day, Saskatchewan Division of the Canadian Anaesthetists' Society.
- 1997 "Informed Consent" Canadian Anaesthetists' Society Annual Meeting, Vancouver.
- 1998 "Quality Improvement" Canadian Anaesthetists' Society Annual Meeting, Toronto.
- 1999 "What does CanMEDS 2000 mean to me and my residents" Canadian Anaesthetists' Society Annual Meeting, Calgary.

- 2002 "The Regional Electronic Health Record" Department of Community Health Sciences, University of Calgary
- 2003 "Nursing Sensitive Outcomes" 5th Annual Nursing Professional Practice Conference, Calgary
- 2003 "Electronic Health Records and Patient Safety" Patient Safety Forum, Calgary
- 2004 "The Regional Approach to the Electronic Health Record" Canadian Institute for Health Information, Calgary.
- 2004 "The Regional Electronic Health Record" University of Victoria, Victoria
- 2004 Debater pro: "A single provincial electronic health record is the preferred option" COACH Annual Meeting, Victoria.
- 2004 "The Calgary Human Resources Management System Project: A True Public Private Partnership" COACH Annual Meeting, Victoria.
- 2004 "Electronic Health Records and your privacy" Parkinsons' Society of Southern Alberta, Calgary.
- 2005 "Organizational Response to a Major Safety Issue" Halifax 5 Symposium, Calgary.
- 2007 "Calgary's Electronic Health Record Journey" Longwoods Conference. Niagara on the Lake.
- 2007 "Alberta's Health Regions" Longwoods Conference. Niagara on the Lake.
- 2008 "Calgary's Electronic Health Record Journey" CIHI Conference on Secondary Uses of Data. Kananaskis, Alberta.
- 2009 "Healthcare Changes in Alberta" Canadian College of Health Service Executives, Victoria, BC
- 2011 "Healthcare and AHS" Panelist. University of Alberta Medical Student Symposium
- 2011 "Alberta Health Services" Canadian College of Health Service Executives, Calgary
- 2011 "Alberta Health Services" School of Public Policy, University of Calgary
- 2011 "Alberta Health Services" Canadian College of Health Service Executives, Victoria, BC
- 2012 "Health Economics and Health Care" Panelist, Institute of Health Economics. Edmonton, Alberta.
- 2012 "Update on Alberta Health Services" Medical Grand Rounds, University of Alberta
- 2012 "Transparency and Public Interest" Canadian College of Health Service Executives, Calgary
- 2013 "Physician Leadership" Panelist, Canadian Society of Physician Executives. Vancouver, BC
- 2013 "Executive Leadership" Emerging Health Leaders, Edmonton
- 2013 "Leadership Journey" Canadian Health Leaders Network, Ottawa
- 2014 "Leading Complex Change" , Canadian Society of Physician Executives. Toronto Ontario.
- 2014 "Resilient Leadership" Canadian Association of Pediatric Health Centers, Calgary
- 2014 "Resilient Leadership" Southern Alberta Chapter Canadian College of Health Leaders, Calgary
- 2014 "Leadership Journey" Panelist with Hugh MacLeod, Canadian College of Health Leaders Annual Meeting, Banff.
- 2014 "Resilient Leadership" Division of Neurology, Cumming School of Medicine, Banff

- 2015 "Role of the Canadian Health Leadership Network" Western Council of CEOs, Vancouver
- 2015 "Healthcare Restructuring in Alberta and Nova Scotia" Panelist with Peter Vaughan, Canadian Bar Association, Banff
- 2015 "Big Data Analytics" Panelist, 15th Annual Healthcare Summit, Kelowna
- 2015 "Healthcare Leadership" Senior Leaders Retreat, Cumming School of Medicine, Banff
- 2015 "Wellspring Edmonton" Glenora Rotary, Edmonton
- 2015 "Wellspring Edmonton" Gateway Rotary, Edmonton
- 2015 "Strategic Clinical Networks" Panelist. Network Leadership Symposium, University of Alberta, Edmonton
- 2015 "The Complexity of Leadership in Health Reform" Panelist. Leadership Conference 2015, Royal Roads University, Victoria
- 2015 "Healthcare in Alberta: On the incremental route to mediocrity?" Panelist with Jack Mintz. Haskayne School of Business, University of Calgary
- 2015 "My Leadership Career" Panelist in dialogue with the Medical Classes of 2017 and 2018, University of Calgary
- 2015 "Leadership in Healthcare - 2015" Presentations to the MAHL classes of 2016 and 2017, Royal Roads University
- 2016 "Wellness Alberta" Presentation made with Mr. Jim Gray to Downtown Rotary, Calgary
- 2016 "Wellness Alberta" Presentation made with Mr. Jim Gray at Nephrology Rounds, University of Calgary
- 2016 "CEO Panel" 16th Annual Healthcare Summit, Kelowna
- 2016 "Coaches Corner" National Health Leaders Conference, Ottawa
- 2016 "Scaling up innovation together by building health leadership capacity" National Health Leaders Conference, Ottawa
- 2016 "CEO perspective on LEADS" Panelist at LEADS Exchange Day, Ottawa
- 2016 "Be it resolved: Politicians are the largest inhibitor of health care reform" Debater. Canadian Society of Physician Leaders, Toronto
- 2017 "Precision Medicine" Panelist, 15th Annual Healthcare Summit, Kelowna

X. PUBLICATIONS/PRESENTATIONS

A. Peer Reviewed Manuscripts

1. Brupbacher, J.M., Eagle, C.J., Tschuikow-Roux, E. "Ion-molecule reactions in amines. Photoionization of propyl-, ethyl-, diethyl-, and triethylamine." *J. Phys. Chem.*, 79, 671-6 (1975).
2. Glassford, J., Eagle CJ, McMorland G.H. "Caesarian Section in a Patient with Cushing's Syndrome." *Canadian Anaesthetists' Society Journal*, 31, 447-450 (1984).
3. Eagle, C.J. "A Structured Exposure to Quality Assurance for Anaesthetic Residents." *Annals RCPSC*, 21, 475 (1988).
4. Eagle, C.J. "Research in Anaesthesia Residency Programs." *Annals RCPSC*, 22, 396 (1989).

5. Eagle, C.J., Davies, J.M. "Preoperative Consultation and Assessment of Anesthetic Risk." *Annals RCPSC*, 22, 336-338 (1989).
6. Eagle, C.J. Davies, J.M. "The Patient for Outpatient Cataract Surgery." *Anesthesiology News*, 17-27 (1989).
7. Sheppard S., Eagle, C.J., Strunin, L. "The Effects of a Preintubation Bolus Dose of Esmolol on Heart Rate and Blood Pressure in Patients Undergoing Noncardiac Surgery." *Canadian Journal of Anaesthesia*, 37, 202-205 (1990).
8. Bray, R., Harasym, P., Eagle, C.J. "A Surgical Residency Support Program." *Annals RCPSC*, 23, 19 (1990).
9. Eagle, C.J., Davis, J.M. "Lethal Air Embolism in a 35 Year Old Woman." *Journal of Cardiothoracic Anesthesia*, 4, 616-620 (1990).
10. Eagle, C.J., Strunin, L. "Drug Metabolism in Liver Disease." *Current Anaesthesia and Critical Care*, 1, 204-212 (1990).
11. Davies, J.M., Eagle, C.J. "Chaos Theory and Anesthetic Safety: Part 1." *Anesthesiology Review*, 16, 56-60 (1989).
12. Eagle, C.J., Davies, J.M., McCloskey, B. "An Introduction to Quality Assurance with an Application for Perfusionists." *The Journal of Extra-Corporeal Technology*, 23, 22-25 (1991).
13. Cuppage, A., Davies, J.M., Eagle, C.J. "The Effect of Education in Quality Assurance on a Residency Programme and an Anaesthetic Department. *Annals RCPSC*, 24, 303-304 (1991).
14. Eagle, C.J. "Anaesthesia and Education." *Canadian Journal of Anaesthesia*, 39, 158-165 (1992).
15. Eagle, C.J., Davies, J.M., Reason, J. "Accident Analysis of Large Scale Technological Disasters Applied to an Anaesthetic Complication." *Canadian Journal of Anaesthesia*, 39, 118-122 (1992). (accompanied by editorial)
16. Eagle, C.J., Davies, J.M., Robson, R., Gromoff, B. "Teaching Medico-Legal Issues by Use of a Standardized Patient and Mock Trial." *Academic Medicine*, 67, 63-4 (1992).
17. Eagle, C.J. "The Compromized airway recognition and management." *Canadian Journal of Anaesthesia*, 39, R40-R46 (1992).
18. Eagle, C.J., Jennett, P.J., Mandin, H. "Learning Issues Identified Using Standardized Patients in a Problem-Based Learning Course." *Proceedings of 2nd International Symposium on PBL. Annals of the Network of Community-Oriented Education*, 5, 269-79 (1992).
19. Eagle, C.J., Harasym, P.H., Mandin, H. "Effects of Tutors with Case Expertise on Problem-based Learning Issues." *Academic Medicine*, 67, 465-9 (1992). (Accompanied by editorial).
20. Eagle, C.J., Davies J.M. "Current models of quality - and introduction for anaesthetists." *Canadian Journal of Anaesthesia*, 40, 851-62 (1993). (Accompanied by editorial).
21. Eagle C.J., Martineau R.M., Hamilton K. "The oral examination in anaesthetic resident evaluation." *Canadian Journal of Anaesthesia*, 40, 947-53 (1993). (Accompanied by editorial).
22. Maltby R.M., Eagle C.J. "Informed Consent in Anaesthesia Research." *Canadian Journal of Anaesthesia*, 40, 891-6 (1993).
23. McCloskey B., Eagle C.J. "Potential Risk of Paradoxical Embolization during use of a Left Ventricular Assist Device." *The Journal of Extra-Corporeal Technology*, 40, 44-6 (1994).

24. Davies J.M., Eagle C.J. "Aviation Safety Program Development: A new perspective from an analogous system." Proceedings of the Australian Aviation Psychology Symposium, 1993.
25. Maltby J.R., Levy D.A., Eagle C.J. "Simple narcotic kits for controlled substance dispensing and accountability." *Canadian Journal of Anaesthesia*, 41, 301-5 (1994).
26. Eagle C.J., Maltby J.R., Kryski S, Hardy D. "Use of refractometry to identify narcotic-containing solutions." *Canadian Journal of Anaesthesia*, 41, 248-52 (1994).
27. Davies, J.M., Eagle C.J. "Risk Management in the Operating Room: A Multidepartmental Model." *Annals RCPSC*, 27, 153-6, (1994).
28. Davies J.M., Eagle C.J. "Administrative guidelines for response to an adverse anaesthesia event." *Journal of Clinical Anesthesia*, 5, 442 (1993).
29. Davies J.M., Eagle C.J. "Sudden and unexpected death in the operating room." *Can Med Assoc J*, 150, 326-7 (1994).
30. Eagle C.J., Sandham D., Bharadwaj B., Shewchuk M. "Program management applied to a small cardiac surgical unit." *Annals RCPSC*, 27, 209-215 (1994).
31. Eagle C.J., Davies J.M., Pagenkopf D. "The cost of an established quality assurance program: is it worth it?" *Canadian Journal of Anaesthesia*, 41, 813-7 (1994). (Accompanied by editorial).
32. Kowalewski R.J., MacAdams C., Eagle C.J., Bharadwaj B. "Anaesthesia for coronary artery bypass surgery supplemented with subarachnoid bupivacaine and morphine: a report of 18 cases." *Can J Anaesth*, 41, 1189-95 (1994). (Accompanied by editorial).
33. Mandin H., Harasym P., Eagle C.J., Watanabe M. "Developing a 'Clinical Presentation' curriculum at the University of Calgary." *Academic Medicine*, 70, 186-93 (1995).
34. Eagle C.J., Best M., Pagenkopf D. "An institution wide quality reporting system." *The Canadian Journal of Quality in Healthcare*, 11, 15-20 (1994).
35. Eagle C.J., Best M., Waterhouse M., Kanz J. "Implementation of a quality improvement program in a Canadian academic medical center." *Canadian Journal for Quality in Healthcare*, 11, 25-31 (1994) (Accompanied by editorial).
36. Eagle C.J. "Quality assurance and the disappearing dollar - is it possible?" *150 Years On...A Selection of Papers Presented at the 11th World Congress of Anesthesiologists*, 1996.
37. Seal D., Balaton J., Coupland S.G., Eagle C.J., MacAdams C., Kowalewski R., Bharadwaj, B. "Somatosensory evoked potential monitoring during cardiac surgery: an examination of brachial plexus dysfunction." *Journal of Cardiothoracic Anaesthesia*, 11, 187-91 (1997).
38. Davies J.M., Eagle C.J. "Anaesthesia." *Expert Evidence*, 1996.
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2. Eagle, C.J., Jennett, P.J., Mandin, H. "Learning Issues Identified Using Standardized Patients in a Problem-based Learning Course." 2nd International Symposium on PBL, Jogjakarta, Indonesia, October 1990.
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9. Eagle C. "Carotid endarterectomy." Australian and New Zealand Annual Scientific Meeting, Townsville, Queensland, 1995.
10. Eagle C. "Health Reform and Anaesthesia." Ellis Gillespie Lecture. Australian and New Zealand College of Anaesthesia, Annual Scientific Meeting, Townsville, Queensland, 1995.
11. Eagle C. "The Health Economist's Viewpoint" Australian and New Zealand College of Anaesthesia, Annual Scientific Meeting, Townsville, Queensland, 1995.
12. Eagle C. "Global Assessment Scales and Resident Evaluation" Australian and New Zealand College of Anaesthesia, Annual Scientific Meeting, Townsville, Queensland, 1995.
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15. Eagle C. "When things go wrong" Annual CME Meeting, Sydney, Australia, 1995.
16. Eagle C. "Health Reform and Anaesthesia." Regional Anaesthesia Meeting, Auckland, New Zealand, 1995.
17. McCloskey, B., Eagle C. "Health Reform and Perfusion: A Canadian Perspective." AMSECT Annual Meeting, 1995
18. Eagle C. "Quality Assurance." World Congress of Anesthesia, Sydney. 1996.
19. Eagle C. "Continuous Evaluation." World Congress of Anesthesia, Sydney, 1996.
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E. Communications (Unpublished)

- 1985 "Objective Booklet for Residency Training Program." Department of Anaesthesia, University of Calgary, (document revised 1988).
- 1985 "Obstetrical Anaesthesia", University of Calgary. Teleconference.
- 1987 "New Anaesthetic Drugs", University of Calgary. Teleconference.
- 1987 "Update on the new ACLS protocols", University of Calgary, Department of Anaesthesia, Annual Fall Meeting.
- 1989 "Cardiac Monitoring", Canadian Anaesthetist's Society Biannual Meeting, Kananaskis, Alberta.
- 1993 Panel discussant. Canadian Anaesthetist's Society Biannual Meeting, Jasper, Alberta.
- 1993 Panel discussant. Pharmacology abstracts. Canadian Anaesthetist's Society Annual meeting, Halifax, 1993.
- 1993 Moderator, "Regional Anaesthesia", University of Calgary.
- 1989-1993 Annual tutor workshops in problem-based learning for the Integrative Course.
- 1994 Template for standardized oral examination questions, RCPSC
- 1994 "Anaesthesia Clerkship", Objectives booklet, Department of Anaesthesia
- 1994 "Citywide Anaesthesia Program", submitted to Calgary Regional Health Authority
- 1995 Moderator, Canadian Anaesthetists' Society Division Meeting, Panel Discussion, Jasper.
- 1995 "The Philosophy of Continuous Quality Improvement - an implementation strategy for evidence based practice" Quality/Utilization in Health Care, sponsored by the Graduate Clinical Education Committee, University of Calgary.
- 1995 Moderator, Education Panel, Canadian Anaesthetists' Society Annual Meeting, Ottawa.
- 1995 Invited judge. Residents' Research Competition. Department of Anaesthesia, University of British Columbia.
- 1996 Shysh, S., Eagle, C., Jennett, P., Clark, B. "A comprehensive model of teaching and learning." ACMC Annual Meeting. Edmonton.
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